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## PLANNING GROUP

Minutes of Meeting Held in Room 5B2830  
 Central Intelligence Agency, Langley  
 1000 - 1200, Monday, 19 July 1965

## PRESIDING

 Chief of Staff

25X1A9a

## PARTICIPANTS

25X1A9a

Medical Briefing

3. Dr. Tietjen, Director of the Office of Medical Services, briefed the Planning Group, emphasizing the need to recognize the conservation of manpower in long-range planning. Specially, Dr. Tietjen spoke about the slowing down of creative opportunities for the present generation of Agency managers, the boredom and frustrations which accompany this, and the necessity of recognizing and offsetting pressures and weariness in employees. He mentioned that these managers, the Agency's first generation, whose particular intelligence creativity flourished in the period following World War II, will be hard to replace with the second generation of intelligence officers who have not had this unique and productive experience. Dr. Tietjen also cautioned the Group to take into account the limitation of humans, particularly in planning involving technical innovations.

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4. In the period following Dr. Tietjen's presentation, the Planning Group, with the Doctor's participation, discussed questions of the motivation of younger employees (i.e., the second generation), the effect of a relatively static intelligence frontier on such people, and matters concerned with the physical and psychological aspects of an intelligence career.

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Acting Executive Secretary

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